



The Contemporary Energy Industry in a Changing World

Tuesday, June 2, 2026

8:30 AM – 12:00 PM

Morning Optional Pre-Conference Workshops *(additional registration required)*

LNG Liquefaction and Regasification Agreements - Commercial, Contractual & Operational Essentials

This workshop will introduce the LNG value chain and describe the main project structures and key agreements involved in liquefaction and regasification. Presenters will then discuss four separate case studies (Yamal LNG (an integrated structure), a U.S. LNG Project (merchant tolling liquefaction), GTA LNG (Mauritania and Senegal) (an integrated structure with a leased FLNG) and a European Receiving Terminal (involving an FSRU) and invite participants to discuss the pros and cons of the various project structures.

Speakers:

Alexandra Baptiste, Senior Legal Advisor, **Western LNG**

James English, Partner, **BCLP Law**

Harry Sullivan, Assistant General Counsel, **Kosmos Energy**

Patricia Tiller, Partner, **Bracewell**

Worldwide Comparative Energy Law - A Focus on Offshore & Maritime Issues and Negotiations

This workshop will explore offshore and maritime law issues impacting the Energy Industry. Discussions will span key regions—Asia, Europe, Latin America and the Caribbean, and the United States—highlighting recent legal developments and regulatory trends. The session will conclude with a dynamic negotiation exercise, applying these regional perspectives to real-world challenges.

Speakers

John Almy, Partner, **Liskow & Lewis**

Eamon Hurley, Partner, **Cassels**

Nicholas Molan, Partner, **King & Wood**

Benjamin Torres-Barron, Partner, **Baker McKenzie**

1:00 PM – 6:30 PM

IES Registration

1:30 PM – 5:00 PM

Afternoon Optional Pre-Conference Workshops *(additional registration required)*

Development of CCUS Projects

This workshop will provide technical and commercial deep dives along with strategic insights into developing and operating CCUS projects. We will cover everything from core capture technologies, commercial agreements to regulatory frameworks and project economics. Participants will explore the unique challenges and opportunities in developing CCUS projects, with an emphasis on risk allocation, financing, regulatory compliance, and long-term sustainability. The workshop will also include an interactive case study that demonstrates how to analyze a proposed CCUS project and negotiate selected clauses in key related agreements.

Speakers

Gabrielle Finger, Principal, **Sage Energy Solutions**

Justin Marocco, Partner, **Jones Walker**

Ahmed Osman, Senior Business Development Manager, **Equinor**

Gardner Walkup Jr., Managing Director, **BRG**

LNG Purchase and Sale Agreements

The long-awaited AIEN Model LNG Sale and Purchase Agreement was published in 2025. This workshop begins with a primer/refreshers on the LNG industry and related commercial issues, followed by a detailed review of some of the key commercial and legal issues in the new Model Form and finishing with a short mock negotiation to highlight some of the key commercial issues in the new Model Form. The workshop is designed for a broad range of participants, from the curious to the *cognoscenti*.

Instructors:

Alexandra Baptiste, Senior Legal Advisor, **Western LNG**

James English, Partner, **BCLP Law**

Norman Nadorff, Special Counsel, **Mayer Brown**

Harry Sullivan, Assistant General Counsel, **Kosmos Energy**

5:30 PM – 7:00 PM

Speed Networking Event (*complimentary for all attendees; registration is on a first-come, first-served basis on-site, limited to the first 64 attendees*)

7:30 PM – 9:00 PM

Welcome Reception - Napoleon House

Wednesday, June 3, 2026

7:00 AM – 8:40 AM

Women in Energy Networking Breakfast: Leadership & Opportunity in a Shifting Global Landscape
(*additional registration required*)

Please join us for the 4th annual Women's Breakfast at the AIEN IES, hosted by the WNG!

This networking breakfast brings together women and allies from across the full energy value chain as a refreshing and engaging way to kick off IES.

Set against a backdrop of shifting global political and market dynamics, including evolving energy security priorities, regulatory change, and capital flows, the interactive and informal breakfast will encourage members to share experiences in how these forces are reshaping leadership pathways and creating new impactful opportunities in the energy industry. We will discuss and share ideas on how individuals and organizations can encourage and develop talents required to lead in an increasingly complex global environment.

Designed as an open and informal forum, this breakfast will provide a valuable opportunity to connect with peers, gain insights into opportunities and challenges of the current geopolitical environment for energy and leadership skills required to maneuver through difficult times, expand your network, and will set the tone for the conversations in the Summit.

Barbara Blakely, Corporate Relations Director, LAC, **Shell plc**

Jenn Christian, Managing Director - Risk & Investigations, **FTI Consulting**

Marina Matselinskaya, Vice President of Business Development, **ExxonMobil Upstream Ventures (East)**

Moderator: **Patricia Tiller**, Partner, **Bracewell**

8:00 AM – 8:45 AM

Registration & Continental Breakfast

8:45 AM – 9:15 AM

Opening Remarks

Shakwa R. Nyambe, Outgoing President and Managing Partner, **SNC Incorporated**

AIEN Foundation Announcement

Scott Porter, President, **AIEN Foundation**

9:15 AM – 9:45 AM

Keynote Fireside Chat with the U.S. Department of Energy General Counsel

An engaging fireside chat with the U.S. Department of Energy General Counsel, offering insights into United States current priorities, regulatory developments, and key legal and policy issues shaping the energy sector. This session will provide a unique opportunity to hear directly from senior U.S. governmental energy leadership on the challenges and opportunities facing the industry.

Jonathan Brightbill, General Counsel, **U.S. Department of Energy**

Moderator: **Dr. Frederic Sourgens**, James McCulloch Chair in Energy Law, **Tulane University Law School**

9:45 AM – 10:45 AM

A Special look at Nuclear Power

Nuclear power is surging as a non-carbon policy option in the U.S., Canada, China, and Korea. Some of the main commercial discussion drivers around nuclear energy focus on cost and safety. This session will discuss the potential pathways the nuclear industry can take in this environment. It will discuss how cost-risks can be mitigated either through better policy interventions or through modularization of production. The session will also address how nuclear works side by side with a hydrocarbons paradigm in all likely policy and commercial pathways in the currently projected energy demand growth scenarios.

Speakers:

Troy Edwards, Partner, **A&O Shearman**

Peter Hughes, Partner, **Clifford Chance**

Matt Kittell, Director, Sustainable Finance, **Societe Generale**

Jeffrey Merrifield, Partner, **Pillsbury**

Moderator: **Christopher Russo**, Vice President, **Charles River Associates**

10:45 AM – 11:15 AM

Morning Refreshment Break

11:15 AM – 12:15 PM

Can Decarbonization Take Us to Net-Zero Without Subsidies?

Decarbonization strategies look to capture carbon from incumbent energy processes or to replace some of these processes with less carbon intensive processes. The two typical forms of doing so are CCUS and a combination of replacing coal-fired generation with gas-fired generation and replacing any form of carbon fuels with renewables, with or without battery backup. CCUS and renewables are traditionally associated with significant governmental subsidies or compliance carbon markets. This panel will discuss whether these decarbonization approaches can continue apace in a less-supportive policy environment. In particular, it will look at demand growth for non-carbon energy from various industrial consumers as one potential avenue to continue decarbonization through CCUS and renewables at time of lessening subsidies. The panel will also discuss the impact of decreases in subsidies on obtaining financing and the issues of oversupply in Chinese renewable assets and the capacity constraint in the gas-turbine market.

Speakers:

Zoë Bromage, Partner, **King & Spalding**

Ryan Eslicker, Head of New Energies Origination – North America, **Uniper**

Greg Hammond, Partner, **Pillsbury**

Robert Landicho, Partner, **Steptoe LLP**

Moderator: **Drake Hernandez**, Director - Energy & Climate, **BRG**

12:15 PM – 1:45 PM

Networking Luncheon

1:45 PM – 2:45 PM

The Global Energy Project Development Impacts of U.S. “Energy Dominance”

The U.S. has made “energy dominance” the core of its emergent national energy policy. This has meant in practice that the U.S. has negotiated trade deals with foreign partners to export more U.S. energy commodities. At the same time, the U.S. also has looked to reduce the cost of hydrocarbons through various forms of deregulation and supporting more supply. This session will discuss how this policy has impacted global project development both in the traditional hydrocarbons and in the critical minerals sectors. It will look at outgoing U.S. investment impacts on the critical minerals market in particular. It further will ask what the U.S. policy focus on LNG exports might do on the oil side of hydrocarbons developments in a time of volatile oil prices and significant associated gas production in the U.S.

Speakers:

Ajey Chandra P.E., Chief Executive Officer, **Baker & O'Brien**

Marjorie McKeathen, former Secretary of the Mineral and Energy Board and Assistant Secretary of the Louisiana Department of Natural Resources, **Office of Mineral Resources**, and

Partner and Co-Chair of the Energy, Environmental & Natural Resources Industry Teams, **Jones Walker**
Ron Wallace, Fellow, **Canadian Global Affairs Institute**

Moderator: **Randel R. Young**, Executive Director, Tulane Energy Law & Policy Center, **Tulane Law School**

2:45 PM – 3:45 PM

Boulos Lecture Series: Why I Love my Lawyer (and You Should Too)

Each year, AIEN's International Energy Summit features a keynote lecture in honor of Alfred J. Boulos, a former AIEN president and one of the international petroleum industry's most respected figures. Al was instrumental in shaping the modern role of energy negotiators and played a foundational role in building AIEN's global community, including the establishment of the European Petroleum Negotiators Group.

This fireside chat reflects on the essential role negotiation plays in shaping enduring partnership, successful operations, and sustainable business outcomes. Drawing from decades of experience of leading large scale operations, navigating complex contracts and concessions, and managing high stakes commercial relationships across the energy industry, Melody will share personal stories and examples as to why the most effective lawyers are far more than legal advisors – they are trusted business partners. At the center of the discussion is a simple but meaningful phrase that became something of a personal trademark “I love my Lawyer” – even commemorated on a button. The phrase reflected the deep appreciation for the negotiators and counsel who helped her organizations navigate complexity, solve problems creatively, and achieve win-win outcomes. In an industry where billion-dollar decisions often hinge on trust, judgement, and human dynamics, this fireside chat will celebrate the art of negotiation and the indispensable role skill negotiators play in building successful enterprises and enduring partnerships.

Introduction by: **Eric Fry**, **FI Investment**

Speaker: **Melody Meyer**, President, **Melody Meyer Energy LLC**; Retired President Chevron Asia Pacific, & Non-Executive Board Director, bp p.l.c.; AbbVie Inc. & Airswift

3:45 PM – 4:15 PM

Afternoon Refreshment Break

4:15 PM – 5:15 PM

Tariffs, Sanctions, and the Potential for Global Energy Disputes

As energy markets become increasingly intertwined with geopolitics, trade tools such as tariffs and sanctions are reshaping how countries produce, price, and secure energy resources. This use of trade policies has intensified to limit Russian and Iranian oil revenue, including through secondary sanctions targeting “shadow fleet” vessels and countries sourcing energy from sanctioned sources. This panel will focus on how trade restrictions are contributing to conflicts over energy access, pricing, infrastructure, and market dominance, and provide guidance on how-to measures that energy companies should consider safeguarding their market position and legal rights.

Speakers:

Alexandre de Gramont, Partner, **Womble Bond Dickinson**

Gretel Echarte, Counsel, **Mayer Brown**

Carter Williams, Chief Litigation Counsel, **Equinor US**

Moderator: **Imad Khan**, Partner, **Winston Taylor**

5:15 PM – 5:30 PM

Closing Remarks

2026 IES Chairs

7:00 PM – 11:30 PM

Awards Celebration – The Jaxson on the River

Thursday, June 4, 2026

8:00 AM – 8:55 AM **Registration & Continental Breakfast**

8:55 AM – 9:00 AM **Welcome Remarks**

9:00 AM – 10:00 AM **Keynote Fireside Chat: The Role of National Oil Companies in Asia and beyond – Leadership, Negotiations and Stakeholder Engagement**

This session features two seasoned veterans in the oil and gas industries as they share views on running their businesses during the energy transition. Their collective experience extends beyond Thailand and ASEAN and touches Canada, the Middle East, Australia, and elsewhere. With significant experience setting up and running a well factory strategic approach to develop their respective assets, these industry leaders will also discuss production sharing contracts, oil and gas purchases and sales agreements, staffing and compliance and stakeholder engagements. At the same time, they have experience in both buying and selling LNG, ventures in deepwater and addressing Carbon Capture. They will also share their views on the role of outside counsel within an organization and art and science of energy negotiations.

Speakers:

Montri Rawanchaikul, CEO, **PTTEP**

Sean Guest, President & CEO, **Valeura Energy**

10:00 AM – 11:00 AM **New Forms of Strategic Upstream Oil and Gas Ventures in the New Climate, Technology and Energy Environment – An Initial Assessment**

The shifting policy and market environment has increased the share of energy capital allocation going upstream, and renewed focus on attracting investment in global upstream oil and gas projects. This session will discuss what kind of project and contract structures are likely to dominate in the context of ongoing upstream portfolio renewal and new types of JVs as a tool to extend the life of existing producing assets. The session will discuss the extent to which policy drivers, particularly in the Middle East, West Africa, Latin America, and China, might affect the exploration for and development of new oil and gas projects

Speakers:

Cody Carper, Partner, **Baker Botts**

Stephanie Kinzel-Tapper, Senior Counsel, Middle East/Africa and International A&D, **ConocoPhillips**

Joclynn Marsh, Partner, **Clifford Chance**

Francisco Simão, Legal and Corporate Affairs Director, **Azule Energy**

Anuj Tyagi, Advisor, Energy Transition, **Mubadala Energy**

Moderator: **Kit Rockhill**, Partner, **Jones Day**

11:00 AM – 11:30 AM **Morning Refreshment Break**

11:30 AM – 12:30 PM **Contracting for and Managing Upstream Political Risk in a Time of Policy and Geostrategic Uncertainty**

Political risk is a uniquely important factor in future oil and gas project opportunities. These political risks can look like the kind of traditional political risk we know from past resource cycles: some states are experimenting with oil openings at a time that the longevity of these measures is domestically contentious. At the same time, the seesawing of energy and climate politics in the U.S. and Europe has added a new dimension to the political risk of new energy projects. These risks are not limited to host-state risk. They now also arguably include home state risk. This panel will discuss how this risk can best be managed contractually and what new contractual tools may be available to avoid costly disputes in case of a political risk event.

Speakers:

Raad Alkadiri, Energy & Geopolitical Foresight, **3TEN32 Associates LLC**

Jenn Christian, Managing Director - Risk & Investigations, **FTI Consulting**

Javier La Rosa, President, Base Assets and Emerging Countries, **Chevron**

Steve Otilar, Partner, **White & Case**

Moderator: **Francisco Romano**, Senior Partner, **Pérez Alati, Grondona, Benites & Arntsen**

12:30 PM – 1:45 PM	Networking Luncheon
1:45 PM – 2:45 PM	LNG Project Development in a New Gas Environment This session will outline where we are now in terms of supply and demand in the LNG marketplace and where we are headed in the next ten years. The panel will explore the dynamics of not only the burgeoning North American LNG export market, but also the geopolitical challenges and global opportunities more broadly for both exporters and importers across the developed and developing worlds. The discussion will touch upon the interests and strategies of various stakeholders such as project sponsors, governments and sovereign funds, private equity and infrastructure funds, lenders, commodities traders, upstream suppliers, and end users such as Asian trading houses. The session will discuss how these drivers are likely to impact future LNG project development and what project structures will be particularly attractive to drive it forward. Speakers: Brandy Copley, Chief Legal Officer, JERA Americas Inc. Patricia Tiller, Partner, Bracewell The Hon. Stuart R. Young, Member of Parliament, Republic of Trinidad & Tobago and Senior Counsel, Integritas Chambers Moderator: Christopher Richardson, Partner, Paul Hastings
2:45 PM – 3:15 PM	Afternoon Refreshment Break
3:15 PM – 4:15 PM	Contracting for LNG Value Chain Constraints This session will focus on the contractual side of the LNG market growth. There is a myriad of emerging stress points in the LNG value chain. These include price arbitrage, cyclical supply and demand imbalances, a wave of new supply, and an increase in project costs. These stress points suggest sometimes inconsistent contractual approaches to value chain management. This panel will discuss how one can square the circle of approaching LNG value chains and what tools provide the greatest flexibility in the emerging LNG market environment. Speakers: Alexandra Baptiste, Senior Legal Advisor, Western LNG Luke Burns, Partner, Holland & Knight Nick Kendrick, Partner, Mayer Brown Dane Inglis, Principal, Rystad Energy Moderator: David Jetter, Partner, Baker Botts
4:15 PM – 5:00 PM	Shifting Sands: Emerging Issues in the Energy Industry This session examines how recent geopolitical shifts and market dynamics are reordering the global energy landscape. Following a strategic overview, a panel of experts will discuss emerging opportunities and risks across North America, Latin America, and the Middle East, focusing on how current volatility and supply uncertainty are reshaping long-term demand and upstream investment strategies. Speakers: David Harold, VP, US Assets, Equinor Ivan Sandrea, CEO, Alize Energy Fred Weltge, Global Economics Lead, Gaffney Cline Moderator: Erik Mielke, SVP Global Head of Corporate Research, Wood Mackenzie
5:00 PM – 5:10 PM	Closing Remarks Lauren Wilder, Incoming AIEN President; Principal Corporate Negotiator, Chevron

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